

CMAL/CalMac/Transport Scotland working relationship

CMAL

Caledonian Maritime Assets is wholly owned by Scottish Ministers, it owns all the Ferries associated with delivery of lifeline ferry services and 26 Harbour Facilities at which they are Statutory Authority at 15 locations. The Key priorities for CMAL are:-

- Focus on the long term asset protection and provision – time horizon (up to 60 years)
- Build, inspect and own ships – these are then chartered to CalMac
- Statutory Harbour authority – CMAL board are the “duty holder” as defined by the Port Marine Safety Code (PMSC)
- Operations, Maintenance & Repair and Capital investment at all CMAL Harbours

CalMac

CalMac Ferries Ltd operate the Clyde and Hebrides Ferry Services (CHFS) from October 2016 following and procurement process. CalMac is wholly owned by Scottish Ministers and is an operating company.

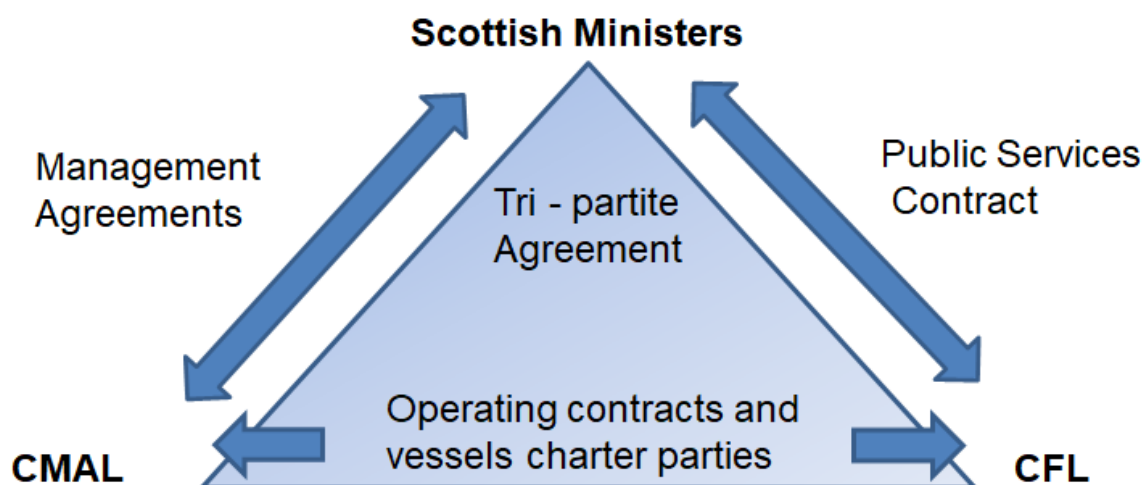
- Focus on the day to day operations – time horizon (18-24months)
- Ferry operations
- Ferry maintenance programs
- Harbour operations

Transport Scotland

Transport Scotland Ferries Unit manage the relationships between the Ministers and the two organisations and managing the contract delivery of the ferry services.

- Set Policy
- Represent Shareholder (Scottish Ministers)
- Manage the tripartite working arrangements

Relationship between CMAL, CalMac and the Scottish Ministers



- CMAL and CalMac operate as separate organisations with their Board of Directors being accountable to the Scottish Ministers
- Both organisations are publicly owned with the Scottish Ministers being the sole shareholder
- CalMac Harbours (separate organisation structure from Ferry Operations) operate CMAL harbours under a contract between CMAL and CalMac – Transport Scotland are not party to the contract. There is robust contract management arrangements in place to ensure delivery of the obligations and responsibilities are met.
- The CMAL board remain accountable as the Duty Holder as defined in the Port Marine Safety Code. The CMAL Harbour Master is the designated person as required by the PMSC and he brings an independent and objective scrutiny of the work undertaken by CalMac as CMAL's harbour operator.